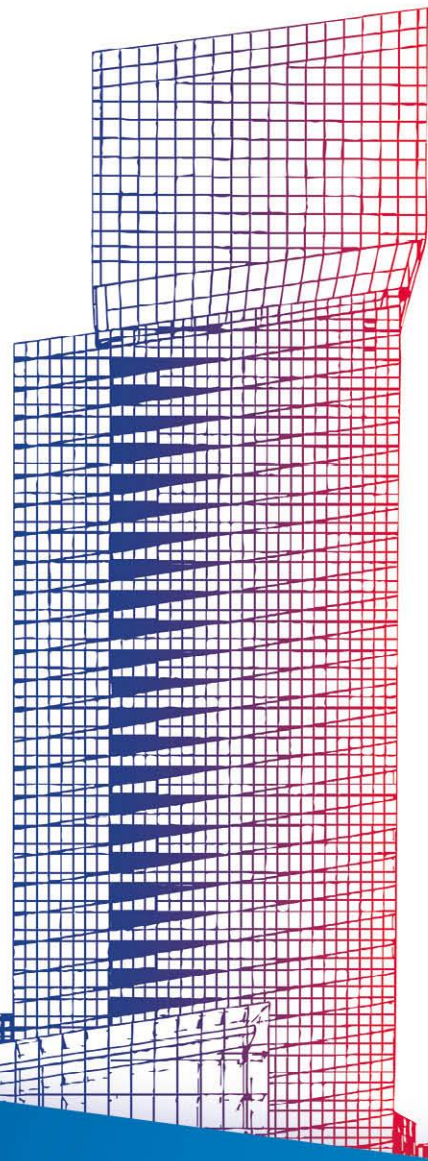


SUBSCRIBE FROM MARCH 23 TO APRIL 7, 2026

# GROUP SAVINGS PLAN

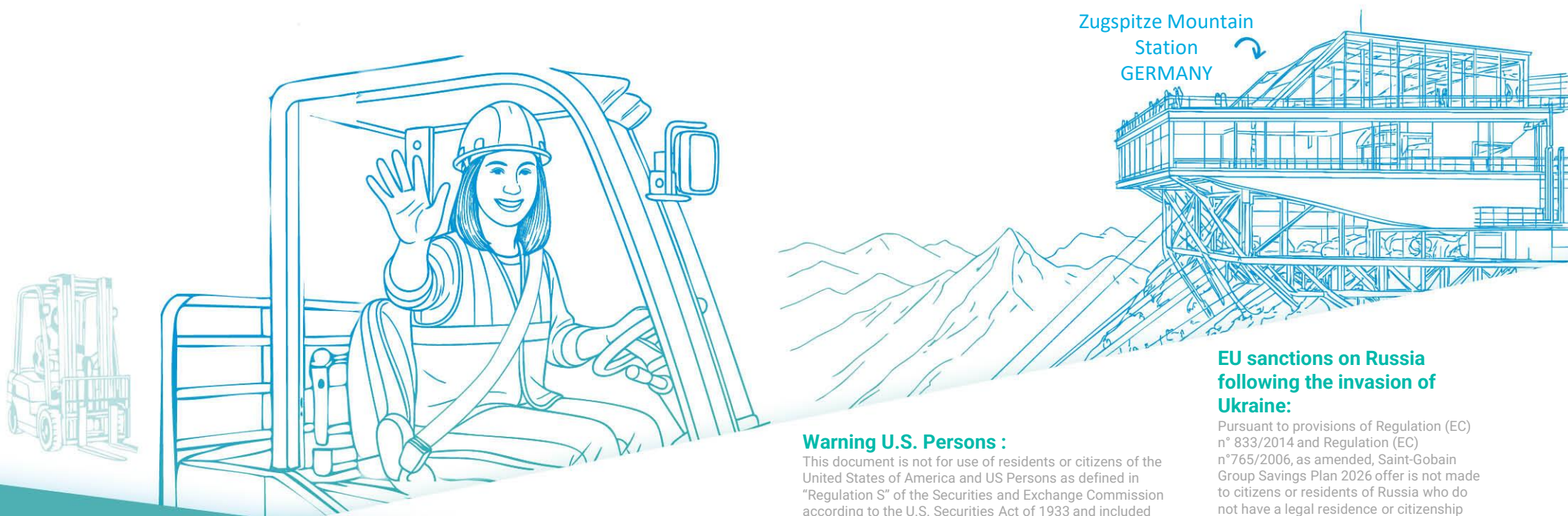


Full details of the PEG are available on: <https://peg.saint-gobain.com>

ALSO AVAILABLE ON YOUR SMARTPHONE OR YOUR TABLET



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## Warning U.S. Persons :

This document is not for use of residents or citizens of the United States of America and US Persons as defined in "Regulation S" of the Securities and Exchange Commission according to the U.S. Securities Act of 1933 and included on the website [www.amundi.com](http://www.amundi.com) ("Terms of Use" section) of the Company managing the financial products described in this document.

## EU sanctions on Russia following the invasion of Ukraine:

Pursuant to provisions of Regulation (EC) n° 833/2014 and Regulation (EC) n°765/2006, as amended, Saint-Gobain Group Savings Plan 2026 offer is not made to citizens or residents of Russia who do not have a legal residence or citizenship of a country of the European Union, the European Economic Area or Switzerland or citizens or residents of Belarus who do not have legal residence or citizenship in the European Union cannot participate in this offering.

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# THE 2026 OFFER

The 2026 PEG enables you to invest in the Classic Offer and benefit from a range of advantages.

## WHAT ARE THE ADVANTAGES OF THE 2026 OFFER?

The 2026 Offer allows you to **become indirectly a shareholder in Saint-Gobain via an Employee Shareholding Fund<sup>1</sup>**, whilst benefiting from preferential conditions, namely a 20% discount.

In exchange, your investment is locked up for five years and follows the stock market share price, which can go either up or down.

## SUBSCRIPTION AT A PREFERENTIAL PRICE

The subscription price per share is the reference price<sup>2</sup> to which a 20% discount is applied.

You will be notified of the subscription price on **March 23, 2026** on your company's premises, as well as on the website dedicated to the PEG:

<https://peg.saint-gobain.com/>.

## PAYMENT OF ADMINISTRATIVE AND ACCOUNT MAINTENANCE FEES

Saint-Gobain pays all the management fees of the "Saint-Gobain PEG Monde" FCPE, together with all PEG account keeping fees, except transactions outside the 2026 PEG\*.

*\*The conditions and shares prices are available from your Account Holder.*

<sup>1</sup> This Employee Shareholding Fund (in French Fonds Commun de Placement d'Entreprise or "FCPE") is called the "Saint-Gobain Relais 2026 Monde" FCPE, which has been specially created to receive your investments under the 2026 Offer. After the capital increase, this temporary fund will be merged into the "Saint-Gobain Avenir Monde" compartment of the "Saint-Gobain PEG Monde" FCPE, following a decision by the Supervisory Board and approval from the AMF, the French Financial Markets Regulator.

<sup>2</sup> See glossary.



Circular Quay Tower  
AUSTRALIA

# OFFER COUNTERPARTS

## Your investment is locked up for 5 years.

There are however cases for early redemption, namely key events in your personal or work life, that allow your assets to be released prior to the end of the lock-up period.

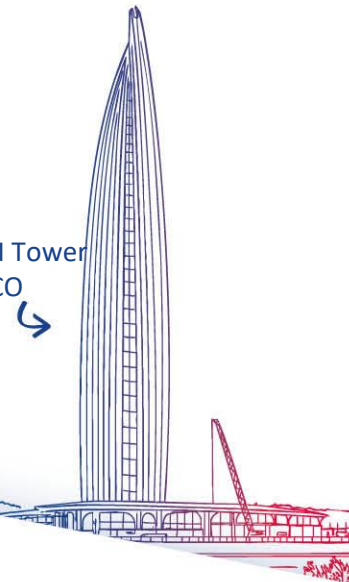
Please refer to your country supplement for the early redemption cases specific to your country.

## Your savings will follow the Saint-Gobain share price, either up or down.

In 5 years' time, your assets will be available and the value of your shares will reflect the share price on this date.



Mohammed VI Tower  
MOROCCO



## THE 11 CASES OF EARLY REDEMPTION:

*(subject to specific regulations in local law)*

1. Marriage and/or civil union partnership of the employee.
2. Birth or adoption, from the third child onwards.
3. Divorce, separation or dissolution of the civil union partnership, if custody of at least one child is retained
4. Disability of the employee, their spouse, their partner in a civil union partnership or their child.
5. Termination of the employment contract.
6. The creation or taking over of a company by the employee, their spouse, their partner in a civil union partnership or their child.
7. Purchase, extension of the main residence; rehabilitation of the main residence following a natural disaster.
8. Death of the employee, their spouse or their partner in a civil union partnership.
9. Domestic violence committed against the employee by their spouse (or former spouse), their partner in a civil union partnership (or their former partner in a civil union partnership).
10. Use of proceeds for energy-efficiency renovation work in the main residence;
11. Purchase of a vehicle using electricity and/or hydrogen as its sole energy source.

*The 11 above-mentioned cases are provided under French law and listed in the savings plan (PEG).*

**You will benefit from 100% of any dividends paid from 2027.**

You do not benefit from any dividends paid in 2026 for 2025.

These will be reinvested into the fund and converted into fund units (thus increasing the number of units you own), which will be available on the expiry date of the investment to which they are linked.

**Your investment is subject to a risk of loss of capital.**

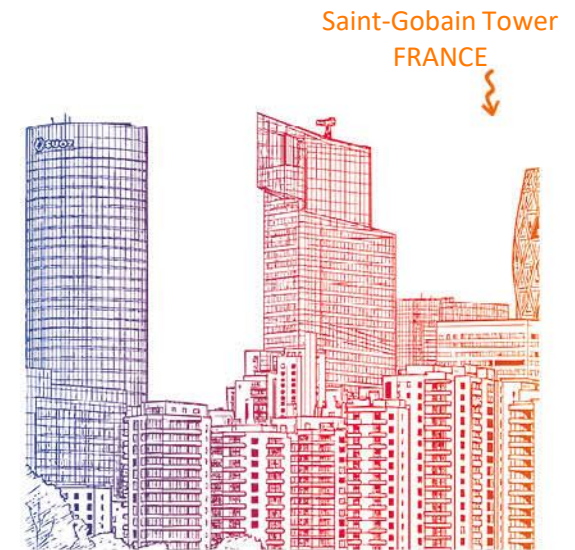
**By subscribing in a country outside the euro zone, the value of your investment will be subject to the fluctuations of the exchange rate of the euro against your local currency.**

Given the concentration of risk associated with this Employee Shareholding Fund investing in the shares of only one company, the “Autorité des Marchés Financiers” (“AMF” – French financial markets regulator) recommends that subscribers evaluate the need for risk diversification of their overall financial investments. Please consult the Employee Shareholding Fund rules for more information about the risks associated with the fund.



### **RISK OF LIQUIDITY**

In the particular case where the exchange volumes on the financial markets are small, any purchase or sale transaction may lead to significant market fluctuations. Please consult the concerned Employee Shareholding Fund rules for further information on these risks.



# SUBSCRIPTION PROCEDURE

## WHO CAN SUBSCRIBE TO THE 2026 OFFER?

**Employees** of Saint-Gobain Group companies who have been working for the Group for at least 3 months at the end of the subscription period (April 07, 2026).

## HOW CAN I SUBSCRIBE ?

You can subscribe online or on paper between March 23 and April 07, 2026.

For online subscriptions:

1. You can connect on the website <https://peg.saint-gobain.com> (also available on mobile and tablet), "Subscribe" button, with your login that will have been e-mailed to you.

2. Indicate your login, click on "Next", then click on "First login/Forgotten password". You will then receive a link that will allow you to personalize your password. If you did not receive your login by e-mail, contact your HR correspondent that will give you your login and a temporary password. You specify the amounts you wish to invest

3. Once your subscription has been validated, you will receive a confirmation by email.

Your subscription summary can be downloaded on the subscription website.

You can modify the amounts invested up until the last day of the subscription period.

**For paper subscriptions:** Please contact your PEG representative, who will explain the procedure to follow.

<sup>3</sup>The PEG rules are available on the <https://peg.saint-gobain.com>  
You can also request this document from your Human Resources Department.

Royal Chapel of Versailles  
FRANCE



## HOW DO I PAY MY SUBSCRIPTION?

Payment is to be made in AED. You may pay combining the following methods of payment:

(a) **Payment by bank transfer** from your personal bank account. The amount of your subscription must be paid to the account of your employer **by April 30th, 2026**. The amount to pay, the method of payment and the details of the bank account to which payment must be made will be communicated to you by email at the start of the payment period. Please include the payment reference number provided in this email when making your payment to ensure your subscription is processed correctly. For your subscription to be valid, you must provide your bank with adequate instruction so that your payment is received by April 30th, 2026, at the latest.

(b) **Eight (8) equal monthly salary deductions**, as reimbursement for the salary advance made by your employer for the total amount of your purchase. The first deduction will be made through payroll in **May 2026**.

(c) A **combination** of (a) and (b)

## ➤ CONSIDER REINVESTING YOUR AVAILABLE ASSETS

**You can always use your available assets to invest in the PEG!**

Once you receive your reimbursement, you can then reinvest all or part of your savings in the PEG in the form of a voluntary payment.

Remember that if you choose to reinvest your savings in the 2026 Offer, you will benefit from the discounted subscription price.

The amounts invested will be locked up again for a 5-year period.

## ➤ HOW MUCH SHOULD I INVEST?

In total, you can invest up to 25% of your 2025 gross annual remuneration or an estimate of your 2026 gross annual remuneration (gross remuneration = base salary + allowances + bonuses).

## ➤ WHAT HAPPENS IN THE EVENT OF OVER-SUBSCRIPTION?

The ceiling for the capital increase is 6.125 million shares, which will result in a reduction if the subscription requests exceed the set amount of shares.

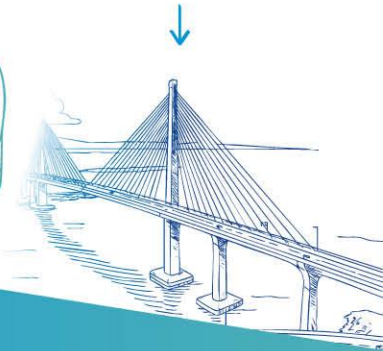
In the event of a reduction, we wish to emphasize that only the reduced amount of your voluntary payment will be debited. For more information on the specific rules for reduction, please consult the PEG regulations available on <https://peg.saint-gobain.com>.



Landesbank Baden-  
Württemberg  
GERMANY



Cebu – Cordova Link  
Expressway (CCLEX)  
PHILIPPINES



## WHAT HAPPENS TO MY SAVINGS AT THE END OF THE LOCK-UP PERIOD?

AT THE END OF THE LOCK-UP PERIOD, YOU HAVE TWO OPTIONS:

### OPTION 1

You keep your assets: they remain available and follow the Saint-Gobain stock market price, which can go either up or down.

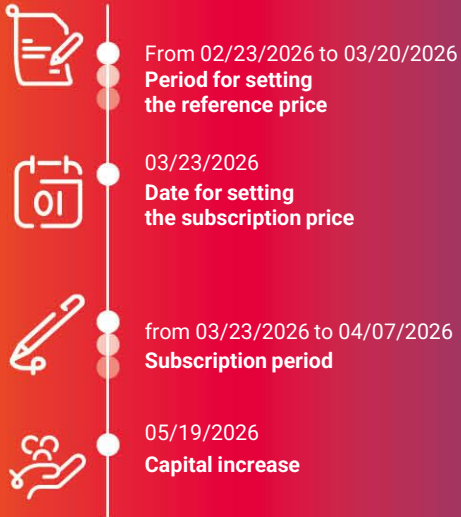
### OPTION 2

You request redemption of all or part of your units.

Galaxy Soho  
CHINA



## PEG 2026 SCHEDULE



The Saint-Gobain Group reserves the option of changing the aforementioned dates or suspending the operation up until the date of setting the subscription price, namely March 23, 2026.

# USEFUL INFORMATION

## WHO CAN I CONTACT DURING THE 2026 OFFER?

You can contact your PEG representative if you have any questions about the 2026 PEG.

## HOW CAN I TRACK MY SAVINGS AFTER THE OPERATION?

On the website [www.amundi-ee.com/account](http://www.amundi-ee.com/account)

This gives you permanent, free access to your employee savings accounts, as well as comprehensive information about the cases of early redemption.

### MORE INFORMATION

For more information about the 2026 Offer please refer to the country supplement prepared for your country, Key Information Document ("KID") and the Company Employee Shareholding Fund rules.

We encourage you to consult the Compagnie de Saint-Gobain 2025 universal registration document and any other periodically published documents, particularly the financial reports available on the company's website ([www.saint-gobain.com](http://www.saint-gobain.com)). These documents contain important information on the company's activities, its strategy and objectives, and the risks associated with the company, its activities and its financial results.

The content of this brochure is for information only and should be read together with the regulatory and contractual documents at your disposal. Should there be any discrepancies, the regulatory and contractual documents shall prevail. The decision to subscribe to the 2026 Offer is entirely up to you. The documents available to you in the context of the 2026 Offer have no bearing on the conditions of your employment and do not amend or form part of your employment contract. Benefits received from this Offer will not be deemed to be part of your compensation for the purpose of calculating your future benefits or rights. Benefits received in this plan will not be taken into consideration in the calculation of any amounts due to you in respect of your employment (such as termination indemnities). The opportunity to participate in the 2026 Offer in no way presupposes the existence of future offers or the opportunity to participate in such offers.

# GLOSSARY

## DISCOUNT

A reduction granted on the share reference price.

## DIVIDEND

A part of the net profit of a company paid out to shareholders and reinvested into the Employee Shareholding Fund under the Plan, resulting in increased number of units.

## REFERENCE PRICE

The average of the stock market price of the Saint-Gobain share during the reference period (which corresponds to the average of the opening prices of the Saint-Gobain share over the 20 trading days preceding the date of the decision to determine the price, i.e. from February 23 to March 20, 2026 inclusive).

## SHARE SUBSCRIPTION PRICE

This is the reference price to which a 20% discount is applied. The Chairman and Chief Executive Officer would decide the subscription price on March 23, 2026.

## SUPERVISORY BOARDS

The role of Supervisory Boards is to control the financial management and operations of the Employee Shareholding Fund. Members of the Supervisory Board are appointed for a 5-year term.

## THE SAINT-GOBAIN AVENIR MONDE FUND

This fund is classified in the category of “invested in listed company securities”. It consolidates all of the PEG’s assets from all participating countries, except France, year after year. The management company for this fund is Amundi Asset Management.

## THE SAINT-GOBAIN RELAIS 2026 MONDE FUND

The fund that has been specially created to receive the investments of subscribers to the 2026 Offer.

Housing Viviendas Illa del Mar  
SPAIN





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