

ONLINE SUBSCRIPTION FORM – NEW ZEALAND

Compagnie de Saint-Gobain (hereafter « Saint-Gobain »)

I declare that I subscribe [] New Zealand dollars invested in Saint-Gobain shares via the Shareholding fund (FCPE) “Saint-Gobain Relais 2026 Monde” and agree to be bound by the representations and undertakings set out in this form, and acknowledge the section relating to data protection.

This FCPE will be merged into the “Saint-Gobain Avenir Monde” compartment of the FCPE “Saint-Gobain PEG Monde”.

I acknowledge that the subscription price has been communicated to me.

Description of the Payment methods

Salary deductions over 8 months starting in May 2026 up until 31 December 2026, or by one-off payment in May 2026.

Saint-Gobain will provide an interest free advance on your salary for the amount you wish to subscribe. Your after-tax salary deduction or deductions (described above) will be used to repay that interest-free advance from Saint-Gobain over the period specified above.

GENERAL CONDITIONS OF THE SUBSCRIPTIONS

I declare that:

- I am an employee or an executive officer of a company of the Saint-Gobain group which is a member of the Saint-Gobain PEG. I have three months of employment at the last day of the subscription period (April 7, 2026).
- I have read the brochure, the local supplement and the key information document of the FCPE.
- I meet the conditions for subscribing to the plan.
- This subscription form is my sole subscription to the capital increase reserved for Saint-Gobain Group employees in 2026.
- I am making a contribution which does not exceed 25% of my gross annual compensation (including bonuses) for 2025 or an estimate of the 2026 gross annual compensation.
- The subscription price has been communicated to me before the subscription period.
- If I pay for shares through salary deduction (whether by one-off salary deduction or in permitted installments), any loan created by that arrangement will be solely for the purpose of acquiring Saint-Gobain shares and I will immediately repay the outstanding balance of the loan in full if I qualify for an early exit event and are no longer the beneficial owner of the Saint-Gobain shares.
- I will be bound by the representations, confirmations, acknowledgments and undertakings set out in this form, and acknowledge in particular the section relating to data protection.

I have noted and accepted the following:

- If I elect to pay for the subscription price of the Saint-Gobain shares by way of one-off salary deduction, the entire subscription price will be deducted from my net pay (after taxes and any deductions) for the applicable pay period. If the subscription price exceeds my net pay for the applicable pay period, deductions will continue to be made from my net pay for subsequent pay periods until the subscription price has been fully paid by me.
- If I elect to pay for the subscription price of the Saint-Gobain shares by way of multiple salary deductions over the 8 months starting in May 2026, the subscription price will be deducted in installments from my net pay (after taxes and any deductions) for each applicable pay period until the subscription price has been fully paid by me.
- In all cases, the subscription price must be paid by 31 December 2026. If salary deductions have not paid the subscription price in full by 31 December 2026, I will arrange for payment of any balance within seven days thereafter.
- I acknowledge that my investment is tied to the Saint-Gobain share price which may go up or down.
- I acknowledge that the shares subscribed in this plan will be entitled to receive dividends distributed in 2027 in respect of 2026 and, and distributed in subsequent years (I will not be eligible to receive dividends paid in 2026 in respect of 2025). Any dividends paid with respect to the shares, while such shares remain in the FCPE, will be reinvested via the FCPE on my behalf in additional Saint-Gobain shares and will not be paid out directly to me.
- In the event that the total subscription requests exceed the total amount of the capital increase defined by the Saint-Gobain Board (6,125,000 shares), Saint-Gobain will reduce each subscriber's contribution in proportion to his or her initial subscription request. All subscribers will be personally informed and, if applicable, will receive an amount equal to the difference between their initial contribution and the final amount subscribed by their accounts. This measure concerns all subscribers to the 2026 capital increase.
- I have noted that the contributions are made under the Saint-Gobain Relais 2026 Monde FCPE. This Fund will subscribe to the 2026 capital increase. It will then be merged into the “Saint-Gobain Avenir Monde” compartment of the FCPE “Saint-Gobain PEG Monde” after the Supervisory Board's decision and approval by the Autorité des Marchés Financiers (AMF, the French securities commission). I have noted that the value of my investment is linked to changes in Saint-Gobain shares established in euros, and therefore I face a risk on the amount of my personal equity contribution invested.
- At redemption, I will receive an amount in euros or the equivalent in NZD corresponding to the value of Saint-Gobain shares on that

date. Given that the shares are in euros, I recognize that I have no protection or guarantee if the euro depreciates against the NZD price

- I will receive FCPE units which will be unavailable, unless early exit events apply, for a five year period, or until May 1, 2031. (Please see the "country supplement" for information about the unavailability period and cases enabling advanced release.)
- I have access upon request to the English versions of the regulations for the PEG 2026, the "Saint-Gobain Avenir Monde" compartment and the "Saint-Gobain Relais 2026 Monde" FCPE, as well as the Saint-Gobain universal registration document.
- In order for my subscription to be valid, I agree that I must complete the subscription form online and choose the method of payment. I have also noted and agreed that this subscription is governed in accordance with the French Law.
- I acknowledge that nothing contained on this form, or in any other materials available to me in connection with the offering shall confer upon me any right or entitlement in respect of my employment. Participation in the offering is separate from and does neither form part of nor change my employment agreement or the terms and conditions of my employment. I acknowledge that nothing on this form, or on any other materials available to me in connection with the offering shall confer upon me any right in connection with or in respect of future offers.
- I also acknowledge that participation in the 2026 Employee Share Offering is on a purely voluntary basis. I have no expectation that the same offer, or a similar offer, will be made in the future. I understand that Saint Gobain reserves its rights regarding employees who are made redundant, who resign or are dismissed.
- In case of default of my payment or insufficient funds in my bank account, or if I have not fully repaid the balance of the outstanding amount of the advance owed to my employer at the time of my departure from the company or upon early exit, my subscription may be cancelled for the corresponding unpaid amount. I expressly grant an irrevocable mandate to my employer or the account holder of the FCPE, to redeem or have redeemed without any advance notice or reminder to pay, my units in the FCPE, in compliance with the applicable regulations, and to allocate the necessary portion of the proceeds of such redemption of my units to pay the sums which continue to be owed pursuant to my subscription.

Warning – "U.S. person"

I understand that the offer is not open to subscriptions by "US Persons" and I hereby certify that I am not a US person. I have duly noted that more information on this restriction is available in the FCPE regulations, as well as on the management company's website: <https://amundi.com>.

Specific rules for Russia and Belarus

As a result of sanctions imposed by the European Union, citizens or residents of Russia or Belarus who do not have legal residence or citizenship in the European Union, in a country member of the European Economic Area or in Switzerland may not participate in this offering.

Therefore, I declare:

- I am not a Russian national or resident of Russia, or if I am, I am also a citizen of a Member State of the European Union, of a country member of the European Economic Area or of Switzerland or I have a temporary or permanent residence permit in one of these countries; and
- I am not a Belarusian national or a resident of Belarus, or if I am, I am also a citizen of a Member State of the European Union or I have a temporary or permanent residence permit in one of these Member States.

Declaration of consent for the processing of personal data:

I hereby authorize the collection, processing, use, gathering, storage and communication of the information contained in this subscription form and other information provided in connection with the 2026 Employee Share Offering as part of a computerized data processing process, for which the Compagnie de Saint-Gobain is responsible for the purpose of the 2026 Employee Share Offering.

The legal basis for this data processing is the execution of the subscription contract (i.e. the present subscription request). I understand that all the above information is necessary for my participation in the 2026 Employee Share Offering and to enforce my rights in respect of my subscription to the employee share offering. I agree that this information will be provided, transferred outside New Zealand to France and processed by the Compagnie de Saint-Gobain, by my employer, the account holder of the shareholding fund (the FCPE) (Amundi ESR) in connection with the 2026 Employee Share Offering. In the absence of any required personal data, my subscription may not be processed and I will not be able to participate in the 2026 Employee Share Offering.

I also understand that the recipients of this information may not be required to protect the information in a way that provides comparable safeguards to those contained in the Privacy Act 2020 (NZ).

After the capital increase, Amundi ESR is responsible for the data process for the purpose of the management of the Group savings plan, the FCPE accounts and the computer storage of such data, and any transaction resulting directly from it. I acknowledge that I may exercise my right to access, modify, rectify or erase my personal data by contacting the human resource department of Saint-Gobain and/or Amundi ESR as the case may be at dpo@amundi.com.

I notice that I also have a right to the portability of my data. It is clear to me that the exercise of erasure rights, rights to restriction of process and the right to portability will be exercised under the conditions set by the regulations and will have irrevocable consequences. My personal data will be retained for data processing purposes for the time necessary for the implementation of the Employee Share Offering and for the management of the PEG, at least until the sale of all the shares I hold in the PEG, and later for archiving purposes. I have the right to file a

complaint with the French supervisory authority, the CNIL concerning the protection of my personal data. The data protection officer of the issuer can be reached at privacycontact.CSG.FR@saint-gobain.com.